

AFRICA CENTRES OF EXCELLENCE FOR DEVELOPMENT IMPACT PROJECT

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AFD



ECOWAS

ACE Impact Bootcamp

Djibouti City, Djibouti: February 18-26, 2019

Summary:

1. Feb 18th: PSC meetings for ACE 1 & ACE Impact/ Experts meetings
2. Feb 19th: ACE Impact Bootcamp sessions begin
3. Feb 20th: Opening Ceremony + engagement with partners and Vice Chancellors
4. Feb 20th Afternoon to end of day Feb 21st ACE I parallel meetings
5. Feb 20th Afternoon to end of day Feb 26th ACE Impact Bootcamp continues

Objective:

Project Implementation Readiness: The overarching objective of the Bootcamp is to provide participating centres, their host institutions and governments with the tools necessary to improve their readiness for Project implementation. Key focus areas will include:

1. **Roles and expectations:** Provide an overview on the roles and expectations of all key stakeholders in the project (centres, host universities, governments, partners, AAU, AFD, World Bank) and what it takes to ensure a successful centre;
2. **Regional networks:** Provide an opportunity to the centres to form regional networks and kick start groupings and formulations of thematic network activities and expectations;
3. **Quality education:** Provide information to centres on how they can create teaching and research environments that are in line with international standards;
4. **Student centeredness:** Identify and discuss the relevant tools and strategies for successful recruitment and retention of students (with a focus on regional and female students and issues around sexual harassment);
5. **Sustainability:** Highlight the pathway towards sustainability of the centres beyond the lifetime of the ACE Impact project;
6. **World Bank/AFD processes and requirements:** Provide an overview and one-on-one centre support on World Bank/AFD processes and requirements including financial management, procurement, safeguards and M&E.

PROGRAMME

TIME	ACTIVITY	FACILITATOR	PARTICIPANTS
DAY ZERO: MONDAY, 18 FEBRUARY 2019 – Kempinski			
09.00 – 13.00	ACE I 14TH PROJECT STEERING COMMITTEE MEETING	EXPERTS MEETING <i>Objective: To discuss overall program; assigning of centers, implementation plan structure; sharing of experiences by ACE experts experienced with the project</i>	
13.00 – 14.00	LUNCH BREAK		
14.00 – 17.30	ACE IMPACT 1ST PROJECT STEERING COMMITTEE MEETING	EXPERTS MEETING (Continued)	
DAY ONE: TUESDAY, 19 FEBRUARY 2019 – UNIVSERSITY OF DJIBOUTI (VENUE: AMPHI ABDOURAHMAN)			
08.30 – 09.30	WELCOME		
08.30 – 09.00	Arrival of Participants/Registration	Mrs. Gabrielle Hansen	All Centers
09.00 – 09.15	Pre-Opening Ceremony Welcome Address by - Dr Djama Mohamed Hassan, President, University of Djibouti - Mr Andreas Blom, ACE Impact Task Team Leader, World Bank	Prof. Fahmi/Prof. Mba	
09.15 – 09.30	Overview of the Day/Country Roll Call/Housekeeping	Prof Mba/Mrs Gabrielle Hansen	
9.30 – 12.30	PLENARY SESSION I: CREATING STRONG REGIONAL NETWORKS		
9.30 – 10.30	Regional Networking (facilitated by Gen Xavier Michel and under AFD support) <i>Objective: To provide the opportunities to form regional networks among participating centers and kick start groupings and formulations of thematic network activities and expectations. Experts will provide examples of successful models of networks (and potential activities), pitfalls to avoid and strategies to navigate challenges within such networks. This session will be a mix of presentations, discussions and group work and will facilitated in such a way that centers will be able to translate what they learn the into their implementation plans.</i>	Dr Djama Mohamed Hassan (President, University of Djibouti)	All Centers
10.30 – 11.00	COFFEE BREAK		
11.00 – 12.00	Regional Networking (continued)	Dr Djama Mohamed Hassan (President, University of Djibouti)	All Centers
12.00 – 13.30	LUNCH BREAK		

TIME	ACTIVITY	FACILITATOR	PARTICIPANTS
13.30 – 13.40	Introduction to the ACE Impact Bootcamp Technical Sessions by Ekuu Bentil (ACE Impact Co-Team Leader) & Graham Harrison (ACE Regional Team Member)		
13.40 – 17.00	PLENARY SESSION II: KEY INFORMATION ABOUT ACE I AND ACE IMPACT		
13.40 – 15.10	<p>ACE 1 Progress Report: Project Overview and Key Achievements</p> <ul style="list-style-type: none"> - Aggregate M&E Results Progress, including disbursement, fund utilization and DLR achievements (Mrs Himdat Bayusuf (ACE1 Team Leader) and Mrs. Adeline Addy (AAU M&E Officer) - ACE 1 Supervision Mission Findings (Academic Experts - Prof. Michelle Niescierenko;) - AAU Facilitation Activities (Prof. Jonathan Mba) <p><i>Objective: To present the ACE I progress report to inform existing centers on their performance but to also provide new centers an overview of some of the key milestones and results they can expect. This will be followed by Q&A.</i></p>	Ms. Meskerem (Lily) Mulatu, (Practice Manager, Education, World Bank)	All Centers
15.10 – 15.30	COFFEE BREAK		
15.30 – 17.00	<p>ACE Impact Overview</p> <ul style="list-style-type: none"> - Key Information, Expectations (centers, governments, RFU, financiers), Project Implementation arrangements, and Status of preparation by Mr. Andreas Blom (ACE Impact Team Leader) - AFD support: Center level and Regional targeted technical assistance (Dr Quentin Delpech, Lead Higher Education Expert, AFD) <p><i>Objective: To present the ACE Impact project overview, objectives, expected results and outcomes, project design and activities. The presentation would also touch on what it would mean to meet effectiveness conditions and will be followed by Q&A</i></p>	Ms. Meskerem (Lily) Mulatu, (Practice Manager, Education, World Bank)	All Centers
17.00 – 17.30	PLENARY SESSION III: RESULTS BASED FINANCING AND DLIs		
17.00 – 17.30	<p>Overview of Results Based Financing – ACE Project by Mrs. Himdat Bayusuf (ACE I Team Leader and ACE Impact Core Team Member)</p> <ul style="list-style-type: none"> • Presentation and Q&A <p><i>Objective: To present the overview of the results-based financing approach and mechanism, definitions, challenges and benefits.</i></p>	Ms. Meskerem (Lily) Mulatu, (Practice Manager, Education, World Bank)	All Centers
DAY TWO: WEDNESDAY, 20 FEBRUARY 2019 – KEMPINSKI HOTEL (VENUE: NAHKEEL 1,2&3)			
08:30 – 10:30	OPENING CEREMONY		

TIME	ACTIVITY	FACILITATOR	PARTICIPANTS
08.30 – 09.15	Arrival of Participants/Registration	Mrs. Gabrielle Hansen	All Centers
09.15 – 09.20	Introduction of opening ceremony	Prof. Fahmi Ahmed/Prof. Jonathan Mba	
09.20 – 09.25	Opening Remarks from Prof. Etienne Ehilé, AAU Secretary General,		
09.25 – 09.30	Welcome Remarks by Ms Valérie Tehio, Deputy Manager for Education, Vocational Training and Employment Sector, AFD		
09.30 – 09.35	Welcome Remarks by Mr Atou Seck, Djibouti Country Representative		
09.35 – 09.45	ACE Project Formal Launch by The Hon. Minister of Higher Education and Research of Djibouti – H.E. Dr Nabil Mohamed Ahmed		
09.45 – 10.00	Speech by The Hon. President of the Republic of Djibouti – H.E. Mr. Ismaïl Omar Guelleh		
10:00 – 10:30	GROUP PHOTOGRAPH/TEA/COFFEE BREAK		
10.30 – 12.00	PLENARY SESSION IV: ENGAGING WITH PARTNERS AND VICE CHANCELLORS		
10:30 – 11:00	Time with Partners <i>Objective: There has been a growing interest from various partners on how they can support the ACEs through their own programs (capacity building, research collaborations, and networks, etc). Centers will have an opportunity to hear from several of these partners. About 5 partners and each gets 5mins to pitch their program</i>	Dr. Didier Acouetey (Executive Director, Afric Search)	
11:00 – 12.30	Panel Discussion - Topics: <ul style="list-style-type: none"> University buy-in and support (avoiding bureaucratic bottlenecks- fiduciary matters); Governance and Conflict Management; ACE staff motivation Speakers: <ul style="list-style-type: none"> Center Leaders: <ul style="list-style-type: none"> WACCI – Prof Eric Danquah 2IE – Prof. Harouna Karambiri Vice Chancellors: <ul style="list-style-type: none"> Redeemer’s University - Prof Akinlo University of Lomé - Prof Kokoroko Obafemi Awol. University Prof Ogunbodede Expert: <ul style="list-style-type: none"> Gen. Xavier Michel <i>Objective: To provide participants the opportunity to hear from a panel of ACE I Vice Chancellors, ACE I Center leaders and experts on challenges and successes in navigating the relationship</i>	Prof Mohammed Salifu (Executive Secretary NCTE Ghana)	All Centers

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	<i>between the ACE center and the overall university community. This session will impress upon participants the importance of institutional impact as it relates to the ACE Impact project</i>		
12.30 – 13.30	LUNCH BREAK		
13.30 – 15.45	PLENARY SESSION V: DISCUSSIONS BETWEEN VICE-CHANCELLORS AND THEIR CENTERS (VENUE: NAHKEEL 1 & 2)		
13:30-14.45	<p>Working groups of Vice-chancellors and New ACEs and Emerging Centers</p> <p><i>Objective: To provide team building opportunity to the Vice Chancellors and their respective centers (ACEs, Emerging, Colleges of Engineering) as they embark on this new journey. This session will enhance team culture, team morale and effective communication among members</i></p> <p><i>(ACE I center leaders will be at their separate meeting)</i></p>	Prof Mohammed Salifu (Executive Secretary NCTE Ghana)	New ACEs and Emerging Centers (A team rep. from ACE I may attend)
14.45 – 17.00	PLENARY SESSION VI: TECHNICAL DISCUSSIONS ON WORLD BANK/AFD PROCEDURES AND REQUIREMENTS <i>Fiduciary training, disbursements, Safeguards,</i>		
14.45 – 15.30	<ul style="list-style-type: none"> - Financial Management, Disbursement Process and Funds Flow by Rock Jabbour Financial Management Analyst, World Bank - Q&A 	Dr. Emmanuel Barry (Representative of UEMOA)	All Centers (All new ACE Impact leaders and teams; ACE I FM, Proc specialists)
15.30 – 16.00	<ul style="list-style-type: none"> - Procurement Training by World Bank Procurement Specialist - Q&A 		
16.00 – 16.30	COFFEE BREAK		
16.30 – 17.00	<ul style="list-style-type: none"> - Environment and Social Safeguards by World Bank Environmental Specialists - Q&A 	Prof N'goh Bakayoko (Focal Point, Cote d'Ivoire)	New ACEs and Emerging Centers (A team rep from ACE I may attend)
17.00 – 18.00	PLENARY SESSION VII: TECHNICAL DISCUSSIONS ON WORLD BANK/AFD M&E, IMPLEMENTATION SUPPORT, NATIONAL AND REGIONAL FACILITATION		
17.00 – 17.30	<p>M&E by Adeline (M&E Specialist, AAU) and M'Bahly Maud-Andree Kouadio (ACE Team member, World Bank)</p> <ul style="list-style-type: none"> - M&E Reporting and expectations 	Prof N'goh Bakayoko (Focal Point, Cote d'Ivoire)	New ACEs and Emerging Centers (A team

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	- Q&A		rep from ACE I may attend)
17.30 – 18.00	National & Regional Facilitation and Support by Prof Mba (Project coordinator, AAU), Dr Joshua Atah (ACE Focal Point, Nigeria), M. Boubakar Lompo (World Bank) <ul style="list-style-type: none"> - National and Regional facilitation and support - Implementation support and expectations from the World Bank task team leaders - Q&A 		
DAY THREE: THURSDAY, 21 FEBRUARY 2019 – UNIVSERSITY OF DJIBOUTI (VENUE: AMPHI B07)			
9.00 – 12.30	PLENARY SESSION VIII: IMPLEMENTATION PLAN- BUILDING AN EFFECTIVE AND EFFICIENT CENTER		
9.00 – 10.45	Achieving Basic and Full Readiness: Basic Requirement <u>Speakers:</u> <ul style="list-style-type: none"> • Center Leaders: <ul style="list-style-type: none"> - RWESCK – Prof. S. Odai - ENSEA – Prof Kouadio • Experts: <ul style="list-style-type: none"> - Dr Carl Larsen <p><i>Objective: To give an overview of the basic and full readiness requirements for the project (DLI 1) and dive deeper into best practices for building an effective team of academic and administrative staff.</i></p>	Dr Joshua Atah (ACE Focal point, NUC Nigeria)	New ACEs and Emerging Centers (A team rep from ACE I may attend)
10:45– 11.15	COFFEE BREAK		
11.15 – 13.00	Achieving Basic and Full Readiness: Building Center Teams, Project Management and governance <u>Speakers:</u> <ul style="list-style-type: none"> • Center Leaders: <ul style="list-style-type: none"> - CEFOR - Prof Ogbonna - MITIC - Prof. Thiare • Experts: <ul style="list-style-type: none"> - Prof Mamadou Diallo - Prof Raphael Wahome <p><i>Objective: To train center teams on project management which will ensure the right center goals are identified, set and executed within the expected timeframe and in line with the overall ACE Impact expectations, incentivizing, working across departments, budgets. This session will include examples from ACE I and other similar global experiences</i></p>	Dr Joshua Atah (ACE Focal point, NUC, Nigeria)	New ACEs and Emerging Centers (A team rep from ACE I may attend)

TIME	ACTIVITY						FACILITATOR	PARTICIPANTS	
13.00 – 14.00	LUNCH BREAK								
14.00 – 15.30	PARALLEL SESSIONS I: IMPLEMENTATION PLAN WORKING SESSION – READINESS								
Health By subject expert (Boubakar) VENUE: BLOCK 1 – ROOM 3	STEM By subject expert (Wedoud) VENUE: BLOCK 1 – ROOM 1	Environment By subject expert VENUE: BLOCK 2 – ROOM 7	M&E Technopolis/AAU VENUE: BLOCK 1 – ROOM 4	Education/ Applied Soc. Sci By subject expert (Assane) VENUE: BLOCK 2 – ROOM 8	Agriculture By subject expert (Aisha) VENUE: BLOCK 1 – ROOM 2	PSC Members & Focal points in the ACE I wrap up VENUE: BLOCK 1 – ROOM 5	Colleges of Engineering By subject expert (Hari) VENUE: BLOCK 2 – ROOM 9	All ACE VCs participate in ACE I wrap up VENUE: BLOCK 1 – ROOM 6	New ACEs and Emerging Centers
15.30 – 16.00	COFFEE BREAK								
16.00 – 18.00	PARALLEL SESSIONS II: IMPLEMENTATION PLAN WORKING SESSION – READINESS								
Health (led by Prof. M. Niescierenko) B. Lompo (Education specialist, World Bank) VENUE: BLOCK 1 – ROOM 3	STEM (led by Gen. X. Michel and Prof. M. Diallo) A. Dieng (Education specialist World Bank) VENUE: BLOCK 1 – ROOM 1	Environment (led by Gen. X. Michel and Prof. M. Diallo) VENUE: BLOCK 2 – ROOM 7	M&E Technopolis/AAU M. Lo (Education specialist, World Bank) VENUE: BLOCK 1 – ROOM 4	Education/ Applied Soc. Sci (by Dr D. Noukakis) VENUE: BLOCK 2 – ROOM 8	Agriculture (led by Experts Dr C. Larsen and Prof R. Wahome) A.Garba Mohammed (Education Specialist, World Bank) VENUE: BLOCK 1 – ROOM 2	PSC Members & Focal points (led by Mrs Houtechenou (PSC member, Benin) and Dr Joshua Attah (Focal Point, Nigeria) E. Ackwerh, (Senior Education Specialist, World Bank) VENUE: BLOCK 1 – ROOM 5	Colleges of Engineering By Dr Graham Harrison VENUE: BLOCK 2 – ROOM 9	All ACE Vice Chancellors (led by Prof Thiare, Rector, Univ. of Gaston Berger) W. Kamil (Senior Education Specialist, World Bank) VENUE: BLOCK 1 – ROOM 6	New ACEs and Emerging Centers
DAY FOUR: FRIDAY, 22 FEBRUARY 2019 – UNIVERSITY OF DJIBOUTI									
10.00-17.00	ADDITIONAL WORKING SESSIONS & CLINICS								
10.00-12.30	Regional Networking between	Regional Networking between	M&E Working session AAU/WB/Tech	Aide-Memoire writing Group A (Country focal point	Aide-Memoire writing Group B (Country focal	FM/ Disbursement Working	Procurement Working Session (World	Safeguards Working Session (World Bank	

TIME	ACTIVITY					FACILITATOR		PARTICIPANTS
	centers by AFD/ subject experts Group A VENUE: AMPHI B07	centers by AFD/ subject experts Group B VENUE: AMPHI B01	nopolis VENUE: BLOCK 1 – ROOM 4	and relevant country co-TTL) (All inputs due by 17.00) VENUE: BLOCK 2 – ROOM 8	point and relevant country co-TTL) (All inputs due by 17.00) VENUE: BLOCK 2 – ROOM 9	Session (World Bank specialist) VENUE: BLOCK 1 – ROOM 1	Bank specialist) VENUE: BLOCK 1 – ROOM 2	specialist) VENUE: BLOCK 1 – ROOM 3
12.30 – 13.30	LUNCH BREAK							
13.30 – 15.00	Regional Networking between centers by AFD/ subject experts Group A VENUE: AMPHI B07	Regional Networking between centers by AFD/ subject experts Group B VENUE: AMPHI B01	M&E Working session AAU/WB Technopolis VENUE: BLOCK 1 – ROOM 4	Aide-Memoire writing Group A (Country focal point and relevant country co-TTL) (All inputs due by 17.00) VENUE: BLOCK 2 – ROOM 8	Aide-Memoire writing Group B (Country focal point and relevant country co-TTL) (All inputs due by 17.00) VENUE: BLOCK 2 – ROOM 9	FM/ Disbursement Working Session (World Bank specialist) VENUE: BLOCK 1 – ROOM 1	Procurement Working Session (World Bank specialist) VENUE: BLOCK 1 – ROOM 2	Safeguards Working Session (World Bank specialist) VENUE: BLOCK 1 – ROOM 3
15.00 – 15.30	COFFEE BREAK							
15.30 – 17.00	Regional Networking between centers by AFD/ subject experts Group A VENUE: AMPHI B07	Regional Networking between centers by AFD/ subject experts Group B VENUE: AMPHI B01	M&E Clinic AAU/WB Technopolis VENUE: BLOCK 1 – ROOM 4	Aide-Memoire writing Group A (Country focal point and relevant country co-TTL) (All inputs due by 17.00) VENUE: BLOCK 2 – ROOM 8	Aide-Memoire writing Group B (Country focal point and relevant country co-TTL) (All inputs due by 17.00) VENUE: BLOCK 2 – ROOM 9	FM/ Disbursement Clinic (World Bank specialist) VENUE: BLOCK 1 – ROOM 1	Procurement Clinic (World Bank specialist) VENUE: BLOCK 1 – ROOM 2	Safeguards Clinic (World Bank specialist) VENUE: BLOCK 1 – ROOM 3
DAY FIVE: SATURDAY, 23 FEBRUARY 2019 – UNIVERSITY OF DJIBOUTI								
	SITE VISITS/ Working Sessions on Implementation Plans (Each university team works on their implementation plans, with expert availability as necessary)							
DAY SIX: SUNDAY, 24 FEBRUARY 2019 – UNIVERSITY OF DJIBOUTI (VENUE: AMPHI B07)								
09.00 – 10.30	PLENARY SESSION IX: IMPLEMENTATION PLAN DISCUSSIONS – QUALITY EDUCATION							

TIME	ACTIVITY	FACILITATOR	PARTICIPANTS			
09.00 – 10.30	<p>Towards improved learning environment and international accreditation</p> <p><u>Speakers:</u></p> <ul style="list-style-type: none"> • Center Leaders: <ul style="list-style-type: none"> - ACEGID - Prof Happi - 2iE – Prof. Karambiri - WACCBIP – Prof. Awandare • Expert: <ul style="list-style-type: none"> - Dr Chux Daniels <p><i>Objective: To provide insights on the path towards international accreditation of their programs. The session will include 5 minutes presentation by 3 ACE I centers on their experience, followed by presentation by the expert on curriculum development/strengthening, self-assessments, gap assessments, national accreditation and international accreditation and improving the overall learning environment (research facilities, etc.)</i></p>	Prof. Ramané Kaboré (PSC Member, Burkina Faso)	All Centers			
10.30 – 11.00	COFFEE BREAK					
11.00 – 12.30	<p>Creating a high-quality teaching and research environment by leveraging ICT tools</p> <p><u>Speakers:</u></p> <ul style="list-style-type: none"> • Expert: <ul style="list-style-type: none"> - Dr Dimitris Noukakis <p><i>Objective: To provide information to centers on how they can create teaching and research environments that are in line with international standards while leveraging ICT tools. The session will include presentation by an expert on the use of ICT in teaching; adopting innovative pedagogies, access to online journals; digital networking platforms, etc. The expert will also touch on the importance of access to reliable internet and power (electric) and highlight some of the challenges of digital connectivity in the context of African higher education institutions</i></p>	Prof Abdoulie Jarra (PSC Member, The Gambia)	All Centers			
12.30 – 13.30	LUNCH BREAK					
13.30 – 15.00	PARALLEL SESSION III: IMPLEMENTATION PLAN WORKING SESSIONS – QUALITY EDUCATION					
<p>Health (led by Prof. M. Niescierenko)</p> <p>VENUE: BLOCK 1 – ROOM 3</p>	<p>STEM (led by Gen. X. Michel and Prof. M. Diallo)</p> <p>VENUE: BLOCK 1 – ROOM 1</p>	<p>Environment (led by Gen. X. Michel and Prof. M. Diallo)</p> <p>VENUE: BLOCK 1 – ROOM 4</p>	<p>Education/ Applied Soc. Sci (by Dr D. Noukakis)</p> <p>Mrs Eunice Ackwerh, (Senior Education Specialist, World Bank)</p> <p>VENUE: BLOCK 1 – ROOM 5</p>	<p>Agriculture (led by Experts Dr C. Larsen and Prof R. Wahome)</p> <p>Ms. Aisha Mohammed (Education Specialist, World Bank)</p> <p>VENUE: BLOCK 1 – ROOM 2</p>	<p>Colleges of Engineering By Dr Graham Harrison</p> <p>VENUE: BLOCK 1 – ROOM 6</p>	All Centers

TIME	ACTIVITY				FACILITATOR	PARTICIPANTS	
15.00 – 15.30	COFFEE BREAK						
15.30 – 18.00	PARALLEL SESSION IV: IMPLEMENTATION PLAN WORKING SESSIONS – QUALITY EDUCATION						
Health (led by Prof. M. Niescierenko) VENUE: BLOCK 1 – ROOM 3	STEM (led by Gen. X. Michel and Prof. M. Diallo) VENUE: BLOCK 1 – ROOM 1	Environment (led by Gen. X. Michel and Prof. M. Diallo) VENUE: BLOCK 1 – ROOM 4	Education/ Applied Soc. Sci (by Dr D. Noukakis) Mrs Eunice Ackwerh, (Senior Education Specialist, World Bank) VENUE: BLOCK 1 – ROOM 5	Agriculture (led by Experts Dr C. Larsen and Prof R. Wahome) Ms Aisha Mohammed (Education Specialist, World Bank) VENUE: BLOCK 1 – ROOM 2	Colleges of Engineering By Dr Graham Harrison VENUE: BLOCK 1 – ROOM 6	All Centers	
DAY SEVEN: MONDAY, 25 FEBRUARY 2019 – UNIVSERSITY OF DJIBOUTI (VENUE: AMPHI B07)							
09.00 – 10.30	PLENARY SESSION X: IMPLEMENTATION PLAN DISCUSSIONS – STUDENT CENTEREDNESS						
09.00 – 10.30	<p>Student Centeredness: Recruiting and retaining students – especially female and regional students</p> <p><u>Speakers:</u></p> <ul style="list-style-type: none"> • Center Leaders: <ul style="list-style-type: none"> - ACENTFDB – Prof. Y. Ibrahim - CCBAD – Prof. Kone • Expert: <ul style="list-style-type: none"> - Prof Michelle Niescierenko <p><i>Objective: To provide the relevant tools to the centers in what it means to be student-centered. This session will explore various strategies for successful recruitment and retention of students (with a focus on regional and female students). The session will include two 5 minutes presentations by 2 ACE I centers on their experience, followed by presentation by experts. Discussions will also touch on the student surveys.</i></p>				<p>Prof Diallo (PSC Member, Guinea)</p>		All Centers
10.30 – 11.00	COFFEE BREAK						
11.00 – 12.30	<p>Sexual Harassment policy development, awareness and enforcement</p> <p><u>Speakers:</u></p> <ul style="list-style-type: none"> • Andreas Blom <p><i>Objective: To provide information to centers on the project's stance on sexual harassment, and how they can develop their own policies, awareness and enforcement of these issues. The session will include two 5 minutes presentation by 2 centers on their experience, followed by presentation by experts. This session will also highlight the students' handbook which all centers will be</i></p>				<p>Prof Mba</p>		

TIME	ACTIVITY				FACILITATOR	PARTICIPANTS
	<i>developing as part of the DLI 1</i>					
12.30 – 13.30	LUNCH BREAK					
13.30 – 15.00	PARALLEL SESSION V: IMPLEMENTATION PLAN WORKING SESSIONS – STUDENT CENTEREDNESS					
Health (led by Prof. M. Niescierenko) VENUE: BLOCK 1 – ROOM 3	STEM (led by Gen. X. Michel and Prof. M. Diallo) VENUE: BLOCK 1 – ROOM 1	Environment (led by Gen. X. Michel and Prof. M. Diallo) VENUE: BLOCK 1 – ROOM 4	Education/ Applied Soc. Sci (by Dr D. Noukakis) Mrs. E. Ackwerh, (Senior Education Specialist, World Bank) VENUE: BLOCK 1 – ROOM 5	Agriculture (led by Experts Dr C. Larsen and Prof R. Wahome) VENUE: BLOCK 1 – ROOM 2	Colleges of Engineering By Dr Graham Harrison VENUE: BLOCK 1 – ROOM 6	All Centers
15.00 – 15.30	COFFEE BREAK					
15.30 – 18.00	PARALLEL SESSION VI: IMPLEMENTATION PLAN WORKING SESSIONS – STUDENT CENTEREDNESS					
Health (led by Prof. M. Niescierenko) VENUE: BLOCK 1 – ROOM 3	STEM (led by Gen. X. Michel and Prof. M. Diallo) VENUE: BLOCK 1 – ROOM 1	Environment (led by Gen. X. Michel and Prof. M. Diallo) VENUE: BLOCK 1 – ROOM 4	Education/ Applied Soc. Sci (by Dr D. Noukakis) Mrs. E. Ackwerh, (Senior Education Specialist, World Bank) VENUE: BLOCK 1 – ROOM 5	Agriculture (led by Experts Dr C. Larsen and Prof R. Wahome) VENUE: BLOCK 1 – ROOM 2	Colleges of Engineering By Dr Graham Harrison VENUE: BLOCK 1 – ROOM 6	All Centers
DAY EIGHT: TUESDAY, 26 FEBRUARY 2019 – UNIVSERSITY OF DJIBOUTI (VENUE: AMPHI B07)						
09.00 – 10.30	PLENARY SESSION XI: IMPLEMENTATION PLAN DISCUSSIONS – PATHWAY TOWARDS SUSTAINABILITY					
09.00 – 10.00	Communication <u>Speakers:</u> <ul style="list-style-type: none"> • Center Leaders: <ul style="list-style-type: none"> - WACCI – Prof Eric Danquah - CERSA – Prof. Kokou Tona • Expert: <ul style="list-style-type: none"> - Prof Mamadou Diallo 				Prof Abarchi (PSC Member, Niger)	All Centers
<i>Objective: To provide the centers with the training needed in communicating effectively the</i>						

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	<i>programs they offer and their core strengths in research. This will be critical as they seek to raise external revenue from industry, government and other types of financiers.</i>		
10.00– 10.30	COFFEE BREAK		
10.30 – 11.30	<p>Sectoral Partnerships</p> <p><u>Speakers:</u></p> <ul style="list-style-type: none"> • Center Leaders: <ul style="list-style-type: none"> - OAU – Prof. G. A. Aderounmu - SMA – Prof. Tossa • Experts: <ul style="list-style-type: none"> - Gen Xavier Michel - Prof Raphael Wahome <p><i>Objective: To provide information to centers on how they can attract, engage and retain the right sectoral partners. These are the partners that will sit on the sectoral advisory board, provide internship opportunities, develop joint programs, provide financial support, etc. The session will include 5 minutes presentation by 2 ACE I centers on their experience, followed by presentation by experts.</i></p>	Ms Valérie Tehio (Deputy Manager, AFD)	
11.30 – 12:30	<p>Tools and building blocks for developing a sustainability plan</p> <p><u>Speakers:</u></p> <ul style="list-style-type: none"> • Expert: <ul style="list-style-type: none"> - Prof Michelle Niescierenko - Dr Carl Larsen <p><i>Objective: To equip centers with the necessary tools and building blocks for developing a sustainability plan. The developing of the implementation plans build around the vision of the centers in wanting to stay relevant and financially stable beyond the end of the ACE Impact project and so this session will help centers recast their vision and not just survive by meeting the project objectives but that they would thrive.</i></p>		
12.30 – 13.30	LUNCH BREAK		
13.30 – 15.30	CLOSING OF BOOTCAMP		
13.30 – 15.10	Reporting back to plenary by thematic areas by Center Leaders	Prof Jonathan Mba	All Centers
15.10 – 15:20	Next Steps/Timelines for ACE Impact by Dr Ekua Benti-ACE Impact Co-Team Leader Logistics by Prof Jonathan Mba and Mrs Gabrielle Hansen		

TIME	ACTIVITY	FACILITATOR	PARTICIPANTS
15.20 – 15.30	Closing Remarks - Dr Achaa Abdillahi Ahmed, CELT, Center Leader, University of Djibouti, - Dr Ekua Bentil-ACE Impact Co-Team Leader		
END OF THE ACE IMPACT BOOTCAMP			
15.45 – 16.45	Debriefing with Experts	World Bank Team	Experts, AAU, AFD and World Bank,

NOTE WELL: For enquiries on location of rooms, please contact any of the following: Gabrielle Hansen – AAU Logistics Officer ; Maud Kouadio IV – WB ACE Team Member; Janet Adebo - WB Programme Assistant; Astrid Uytterhaegen - WB ACE Team Member; and any AAU/WB team member.